NAVIGATING EARNINGS SEASON: FROM PRICING WITH MARGIN

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Welcome to the blog series "Navigating Earnings Season." In this series, I dive into the world of earnings reports from major companies, spanning giants like JP Morgan and Pepsi, as well as niche players in various sectors. As the earnings season unfolds, these corporate outlooks offer real-world insights that often contrast sharply with the uncertainty emanating from the Federal Open Market Committee (FOMC).

Every earnings season has its own unique set of expectations and realities. Coming into this earnings season, one of the most intriguing questions was how well the consumer-facing companies would be able to maintain their pricing power. *Pricing* was the primary driver of the revenue equation for successful companies over the past two years or so. But the new algorithm for success is a bit more complicated than "raise prices by x." The requirement now is maintaining or expanding pricing less aggressively and recovering lost volumes. More complicated but *potentially more* rewarding.

Revenues and Volume

| Percent Change | Concentrate Sales ¹ | Price/Mix | Currency Impact | Acquisitions, Divestitures and Structural Changes, Net | Reported Net Revenues | Organic Revenues ² | Unit Case Volume ³ |
|------------------------------|-----------------------------------|-----------|--------------------|---|--------------------------|----------------------------------|----------------------------------|
| Consolidated | 6 | 9 | (6) | (5) | 3 | 15 | 2 |
| Europe, Middle East & Africa | 5 | 24 | (23) | 0 | 7 | 30 | 0 |
| Latin America | 9 | 19 | (9) | 0 | 20 | 28 | 5 |
| North America | (1) | 11 | 0 | 0 | 10 | 10 | (1) |
| Asia Pacific | 7 | (3) | (6) | (2) | (4) | 4 | 3 |
| Global Ventures ⁴ | 3 | (2) | 0 | 0 | 0 | 1 | 3 |
| Bottling Investments | 7 | 7 | (2) | (37) | (25) | 14 | (27) |

Source: Coca-Cola Second Quarter 2024 Earnings Release, 6/28/24.

Coca-Cola got the memo with a rather significant caveat. Not only did Coca-Cola increase volumes (otherwise known as concentrate sales), but pricing was also a robust 9%. Granted, much of that pricing was generated in places with inflation issues. But-putting that aside—the quarter showed the power of what happens when previous pricing power meets better volumes.

Operating margin: Operating margin, which includes items impacting comparability, was 21.3% versus 20.1% in

the prior year, while comparable operating margin (non-GAAP) was 32.8% versus 31.6% in the prior year.

Operating margin expansion was primarily driven by strong business performance and the impact of refranchising bottling operations, partially offset by currency headwinds and an increase in marketing investments.

Source: Coca-Cola Second Quarter 2024 Earnings Release, 6/28/24.

The improvement in Coca-Cola's margins was notable for a couple of reasons. Coca-Cola operates a global business that is—to a degree—at the whim of the strength or weakness of the U.S. dollar. More importantly, there was an uptick in marketing spend. After all, it is difficult to regain volumes without spending some of the pricing-generated margin



dollars on marketing. As the U.S. technology platform earnings roll in, it will be interesting to see how the increased marketing spend from the consumer-facing companies has flowed through to "Big Tech."

Driving progress in our focus areas

- 2 Gross Margin expansion 3 45.7% H1 GM; 4420bps.vs. PV

Volume and price







Source: Unilever H1 2024 Results, 6/25/24.

Then there is Unilever (with products from Hellmann's to Dove soap). Volumes have begun to pick up. Pricing has held up. And margins have expanded. That is the essence of the current environment. Pricing has decelerated meaningfully—from more than 8% to 1% in a year. But that doesn't matter for bottom-line performance. Previous pricing is today's margin.



2Q 2024 Financial Performance Overview

| (\$ in millions, except per share data) | 2Q 2024 | 2Q 2023 | % Change | |
|--|-----------|-----------|----------|--|
| Sales | \$6,271.5 | \$6,240.6 | 0.5% | |
| Gross Profit | \$3,063.4 | \$2,872.3 | 6.7% | |
| Gross Margin | 48.8% | 46.0% | +280 bps | |
| Reported EPS | \$3.50 | \$3.07 | 14.0% | |
| Adjusted EPS (1) | \$3.70 | \$3.29 | 12.5% | |
| EBITDA (1) | \$1,437.5 | \$1,282.5 | 12.1% | |
| % of Sales | 22.9% | 20.6% | +230 bps | |
| Net Operating Cash | \$1,202.9 | \$1,206.4 | -0.3% | |

- Consolidated sales increased 0.5% driven by higher sales volumes in Paint Stores and Performance Coatings Groups, partially offset by lower sales volume in Consumer Brands Group
- Year-over-year improvement in gross margin driven primarily by lower raw material costs
- Sequential and year-over-year segment margin expansion in all three reportable segments
- · Adjusted EPS increased 12.5% to \$3.70/share
- EBITDA grew 12.1% to \$1.4 billion, or 22.9% of sales (up 230 basis points from prior year)
- · Generated \$1.2 billion of net operating cash in the quarter
 - Returned \$613.0 million to shareholders through dividends and share repurchases

Note: All comparisons are to the second quarter of the prior year, unless otherwise noted.

Note: LSDMSDHSD = low, mid or high angle digit %. DO = double digit %.

SHERWIN-WILLIAMS.

Source: Sherwin-Williams 2Q 2024 Financial Performance Overview, 7/23/24.

To be clear, this dynamic is not limited to a few companies selling sugary beverages, mayo and soap. The dynamic is also apparent in companies that should be facing significant headwinds. Enter Sherwin-Williams, which-given the rampant headlines surrounding the challenged housing market-should be struggling to generate worthwhile earnings reports. That is not the case.

Sherwin-Williams raised prices as its input costs increased. Then input costs went down, Sherwin-Williams held its pricing, and volumes began to creep back. And this is happening in a low-turnover housing market that has, at best, seen fits and starts. It is worth contemplating what happens if the housing market becomes a tailwind instead of a headwind.

This is why earnings season is always a bit of a "narrative" check. It is easy to get stuck on headlines about a slowing economy, a fading consumer and whatever else might arise. But those broad statements do not (necessarily) equate to the health and trajectory of corporate earnings. Sometimes, the saying "the stock market is not the economy" is worth repeating. This is one of those times.

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